



**Evropski centar
za mir i razvoj**
Terazije 41
11000 Belgrade, Serbia

ECPD Headquarters

**European Center
for Peace and Development**
**Centre Européen
pour la Paix et le Développement**
**Centro Europeo
para la Paz y el Desarrollo**
**Европейский центр
мира и развития**



University for Peace established by the United Nations

Belgrade, 18 April 2019

The European Center for Peace and Development University for Peace established by the United Nations, Belgrade - ECPD Regional Mediterranean Institute for International Postgraduate Studies and Development Research, Podgorica, in the framework of the ECPD International Program of Transfer of Knowledge System, in cooperation with the **Ministry of Health of Montenegro, Ministry of Health of the Federation of Bosnia and Herzegovina, Ministry of Health and Social Welfare of the Republic of Srpska, University of Berlin (Germany), Long Island University (USA), VAMK University (Finland), Faculty of Medicine, University of Montenegro, Faculty of Medicine, University of Banja Luka, Faculty of Medicine, University of Kragujevac, Istituto Superiore di Sanità (Italy), National School of Public Health of Greece and South-Eastern Europe Health Network (SEEHN)**, organizes

**XXIV ECPD INTERNATIONAL SUMMER SCHOOL
MANAGEMENT OF HEALTHCARE INSTITUTIONS
with the main topic**

**HEALTH SYSTEMS DURING AND
AFTER ECONOMIC CRISIS**

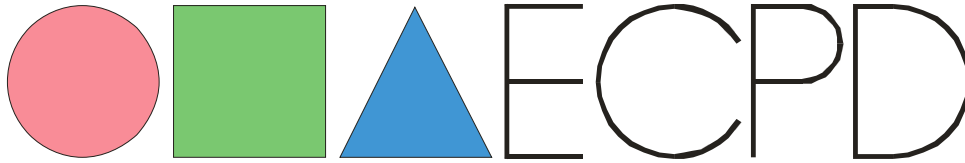
(Hotel „Splendid“ – Budva, 24 – 28 June 2019)

We have the pleasure to invite you to take part in the work of the **24th ECPD International Summer School of Management of Health Care Institutions** (hereinafter: the School), devoted to a highly topical issue: **Health Systems during and after Economic Crisis**. We can argue that this topic would be justified every year and it is indeed a frequent program of this school, but every time we try to **present the latest analyzes, solutions and the situation in Europe, with particular reference to the countries of Southeast Europe**. Thereby ECPD International Summer School continues with the studying of current topics in the field of **health management and health economics** and extends the tradition of gathering health managers and other decision makers in health care systems from the region of South-East and Central Europe.

Director of this year's Summer School is **Prof. Dr. Dušan Keber**, former Minister of Health of Slovenia and long-standing Director of the University Clinical Centre

Phone: +381 11 3246-041, 3246-042, 3246-043, 2652-170 Fax: 3240-673, 3234-082, 2651-344

E-mail: ecpd@EUnet.rs, office@ecpd.org.rs



Ljubljana, prominent international expert with extensive experience in this field across the region of Southeast Europe, while the **Co-Directors** are **Prof. Dr. Klaus-Dirk Henke**, Chair of Health Economics and Health Management, University of Berlin, **Prof. Dr. Ana Stavljenić Rukavina**, Vice-Rector of the Libertas International University, Zagreb, former Minister of Health of Croatia and **Prof. Dr. Jeffrey Levett**, long-standing scientific Director of the National School of Public Health, Greece. The President of the School Council is **Prof. Dr. Đorđe Jakovljević**, Founder and long-standing Director of this ECPD International Summer School.

Program

The main topics of the School include the following:

(I) MANAGEMENT OF HEALTH SYSTEMS IN ECONOMIC CRISIS

- The roots of global economic crisis
- Mobilizing more resources to meet current or future expenditure
- Reducing health spending by changing coverage
- Managing health care costs more efficiently
- Health care systems during and after crisis in developed EU countries
- Health care systems during and after crisis in developing EU countries

(II) ECONOMIC CRISIS AND WAITING TIMES

- Economic crisis and waiting times: a conceptual framework
- Waiting times policies and results in different countries

(III) ECONOMIC CRISIS AND HEALTH WORKFORCE

- Search for equilibrium between demand and supply of health workers
- International migration of doctors and nurses
- Geographic imbalances in the distribution of doctors and health services
- Skills use and skills mismatch in the health sector
- The health workforce: a good investment

(IV) PERSISTENCE OF WASTEFUL SPENDING DURING CRISIS

- Ineffective and wasteful spending in health care systems
- Financial and other incentives to reduce wasteful spending

(V) BETTER WAYS TO PAY FOR HEALTH CARE IN CRISIS

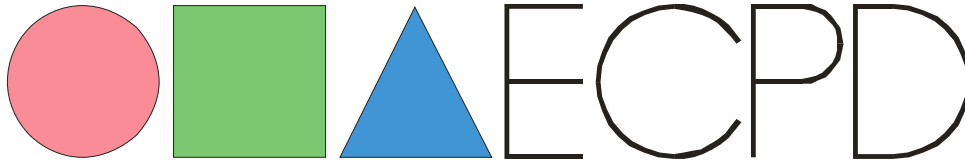
- Traditional payment methods: strengths and weaknesses
- Innovative payment reforms focus on quality and efficiency
- Experiences with new payment methods in Southeastern European Countries

(VI) DOES PREVENTIVE MEDICINE SAVE MONEY?

- Preventive health programmes across EU: an overview
- Preventive health programmes in South eastern European countries

(VII) HEALTH SYSTEM AFTER CRISIS

- Resilience of health systems during and after crises
- 10 Global Health Issues to Watch in the coming years
- Importance of public health management
- Medium-to-long term fiscal sustainability of health systems



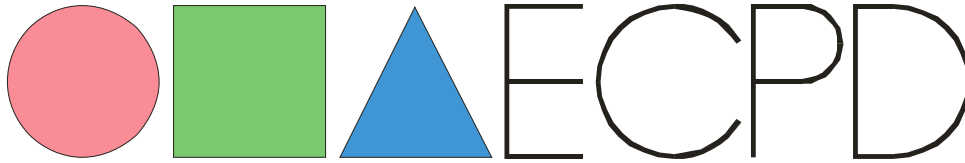
Lecturers

- **Prof. Dr. Hans Kluge**, Director of Directorate for Health Systems and Public Health Department, World Health Organization (WHO) for Europe
- **Prof. Dr. Dušan Keber**, former Minister of Health of Slovenia, University of Ljubljana
- **Prof. Dr. Klaus-Dirk Henke**, University of Berlin, Germany
- **Prof. Dr. Ana Stavljenić Rukavina**, DIU Libertas International University, Zagreb
- **Prof. Dr. Jeffrey Levett**, National School of Public Health, Athens, Greece
- **Prof. Dr. Arne Björnberg**, Executive Director, Health Consumer Powerhouse, Sweden
- **Prof. Dr. Hannu Vuori**, Long-standing WHO senior official and expert, Finland
- **Dr. Sc. Kenan Hrapović**, Minister of Health of Montenegro
- **Prof. Dr. Miodrag Radunović**, President of the Committee on Health, Labour and Social Welfare of the Parliament of Montenegro and Dean of Medical Faculty, University of Montenegro
- **Prof. Dr. Nebojša Arsenijević**, former Rector of the University of Kragujevac
- **Prof. Dr. Alvaro Hidalgo Vega**, University of Castilla-La Mancha, Spain
- **Prof. Dr. Thomas Lux**, University of Applied Science Niederrhein, Germany
- **Prim. Dr. Goran Čerkez**, Deputy Minister of Health of the Federation of B&H
- **Prof. Dr. Luca Rosi**, Istituto Superiore di Sanità, Italy
- **Prof. Dr. Uwe Fachinger**, University of Vechta, Germany
- **Prof. Dr. Elisabeth Steinhagen-Thiessen**, Charité Medical University, Germany
- **Prof. Dr. Rusmir Mesihović**, former Minister of Health of the Federation of B&H
- **Dr. Sci. Antoni Gilabert-Perramon**, Director of Pharmacy and Medicine, Catalan Health and Social Care Consortium, Spain
- **Ass. Prof. Dr. Nebojša Kavarić**, ECPD Regional Coordinator for the Health and Environmental Studies, Director of the Primary Health Care Center Podgorica

Aim of the School

Learning aims are:

- To provide healthcare managers with the tools to analyse, direct and develop administrative activities more effectively, in an environment where growing demand is being continually faced with financial constraints
- To provide informed proposals what a hospital manager can do to continue to deliver better care when the economy is weakened and the hospital budget reduced
- To demonstrate strategic guidelines and business process reengineering in times of crisis
- To discuss practical means to preserve or enhance quality of care, even in the face of a flat budget
- To inform how the different countries of EU and Southeastern Europe responded to crisis
- To give the opportunity to share best practices and discuss added-value



School Organization

The lectures are held each working day, from 9 a.m. to 3 p.m., with the note that on the first working day, June 24, the School will last from 3 p.m. to 8 p.m. Apart from the theoretical presentations by the lecturers, in the framework of each topic there will be panel discussions and case studies.

Upon completion of the School, the School participants will be provided with course handouts necessary for effective lecture attendance and study, as well as all authorized presentations. In order to enable participants to master the lectures successfully, simultaneous translation will be provided.

School Certificate

Based on participation during the classes and acquired managerial knowledge and skills during the work of the School, the participants will receive an **internationally valid and accredited Certificate of the European Center for Peace and Development (ECPD) University for Peace established by the United Nations.**

Application Form and Participation Fee

The participation fee for the ECPD International Summer School is **490 EUR.**

Applications should be sent to: European Center for Peace and Development (ECPD) UN University for Peace, Terazije 41, 11000 Belgrade, Serbia; Tel: +381 11 3246 041; Fax: +381 11 3240-673, +381 11 3234-082; E-mail: ecpd@Eunet.rs and office@ecpd.org.rs; Website: www.ecpd.org.rs

Hotel Accommodation

The School participants are provided accommodation at the **Hotel "Splendid" in Bečići** (www.montenegrostars.com, tel: +382 33 773 777), at preferential rates. Accommodation on a half-board basis will be charged at the reduced price of **148 EUR** per day for a single room and **104 EUR** for a double room, per person.

We enclose, with the letter of invitation, the form for hotel reservation and recommend that you make your reservation through the ECPD Secretariat.

Looking forward to your application and meeting you soon, we remain,

Sincerely yours,

PRESIDENT OF THE SCHOOL BOARD
(Prof. Dr. Đorđe Jakovljević)

(Prof. Dr. Klaus-Dirk Henke)

(Prof. Dr. Ana Stavljenić Rukavina)

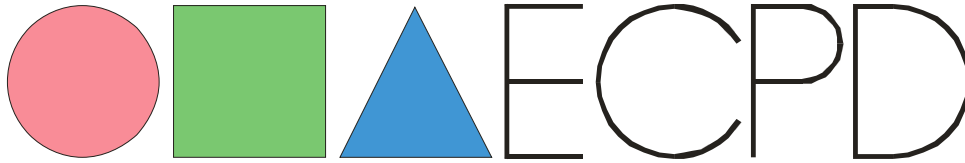
SCHOOL DIRECTOR
(Prof. Dr. Dušan Keber)

SCHOOL CODIRECTORS



ECPD EXECUTIVE DIRECTOR
(Prof. Dr. Negoslav Ostojić)

(Prof. Dr. Jeffrey Levett)



EUROPEAN CENTER FOR PEACE AND DEVELOPMENT (ECPD)
UNIVERSITY FOR PEACE ESTABLISHED BY THE UNITED NATIONS

**XXIV ECPD INTERNATIONAL SUMMER SCHOOL ON
MANAGEMENT OF HEALTH CARE INSTITUTIONS**

(Hotel „Splendid“ – Budva , 24 - 28 June 2019)

APPLICATION FORM

1. Name and surname _____
 2. Educational background _____
 3. Specialty _____
 4. Organization (name, address, phone) _____

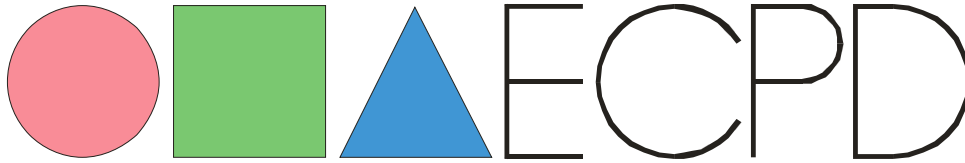
 5. Workplace or function _____
 6. Address for correspondence (if different than the given one) _____

 7. Phone _____ Fax _____
- E-mail address: _____

The Application Form should be submitted to the European Center for Peace and Development University for Peace, Terazije 41, 11000 Belgrade; Tel: +381 11 3246 041; Fax: +381 11 3240 673, +381 11 3234 082; E-mail: office@ecpd.org.rs and ecpd@eunet.rs; www.ecpd.org.rs

The participation fee should be paid through ECPD account. Regarding the payment instructions and pro-forma invoice, please contact ECPD Financial Department: Tel: +381 11 3246 041; E-mail: office@ecpd.org.rs and ecpd@eunet.rs

Place and date _____ Candidate _____



INFORMATION ON THE ACCOMMODATION OF PARTICIPANTS

XXIV ECPD INTERNATIONAL SCHOOL MANAGEMENT OF HEALTH CARE INSTITUTIONS (Hotel „Splendid“ – Budva, 24 – 28 June 2018)

The European Center for Peace and Development (ECPD) established by the University for Peace of the United Nations, the organizer of the XXIV International School: Management of Health Institutions has provided, at reduced prices, accommodation for the participants at Hotel „Splendid“:

| ROOM TYPE | TYPE OF SERVICE | PRICE OF ACCOMMODATION PER PERSON |
|-------------|-----------------|-----------------------------------|
| Single room | Half board | 148 EUR |
| Double room | Half board | 104 EUR per person |

We kindly ask you to forward the application for Hotel reservation to the Secretariat of ECPD, Terazije 41, 11000 Belgrade; Tel: +381 11 3246 041; Fax: +381 11 3234 082; +381 11 3240 673; E-mail: office@ecpd.org.rs or ecpd@EUnet.rs

ECPD SECRETARIAT

Kindly make your reservation for accommodation in due time by forwarding the following details:

Name and Surname: _____

I wish accommodation in 1/1 room or 1/2 room

Date of arrival: _____, flight: _____, airport _____

Date of departure: _____, flight: _____, airport _____

Place and date

Signature
